

## Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (\*), which are mandatory and require a response.

## 1A. Continuum of Care (CoC) Identification

### Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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**1A-1. CoC Name and Number:** WI-502 - Racine City & County CoC

**1A-2. Collaborative Applicant Name:** Homeless Assistance Leadership Organization, Inc.

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Institute for Community Alliances, Inc.

## 1B. Continuum of Care (CoC) Engagement

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**Warning! The CoC Application score could be affected if information is incomplete on this formlet.**

**1B-1. CoC Meeting Participants.**

**For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:**

- 1. participated in CoC meetings;**
- 2. voted, including selecting CoC Board members; and**
- 3. participated in the CoC’s coordinated entry system.**

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	No	No	No
Local Jail(s)	No	No	No
Hospital(s)	Yes	Yes	Yes
EMS/Crisis Response Team(s)	Yes	Yes	Yes
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	No
Affordable Housing Developer(s)	Yes	Yes	Yes
Disability Service Organizations	Yes	Yes	Yes
Disability Advocates	Yes	Yes	Yes
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Yes	Yes	No

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes	No
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	Yes	Yes
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	No
LGBT Service Organizations	Yes	Yes	Yes
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	Yes
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Mental Illness Advocates	Yes	Yes	No
Substance Abuse Advocates	Yes	Yes	No
Other:(limit 50 characters)			
Veteran Service Providers	Yes	Yes	Yes
Racine Public Library	Yes	Yes	No
State of WI Department of Corrections	Yes	Yes	No

**1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.**

**Applicants must describe how the CoC:**

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF. (limit 2,000 characters)**

#1 Opinions obtained via meetings, including those held by other community groups, community surveys, focus groups, traditional & social media, expert opinions, including from current/formerly homeless. CoC meetings not restricted to those receiving CoC or ESG funding, but anyone in the community can attend and offer opinion/information. Current/formerly homeless are on various committees and workgroups. DV, human trafficking, youth providers, LGBTQ, mental health providers, first responders provide input. Joint meetings with other community groups provides additional input and expertise. The CoC website has an option for submitting comments.

#2 Information is presented in verbal & written format - includes hand-outs, infographics, electronic presentations, testimony, question & answer. The CoC website includes a page where comments can be made at any time. Press releases, radio, television & newspaper interviews, letters to the editor & commentaries are also used to solicit public information.

#3 Feedback is reviewed, discussed with membership, & assigned to the appropriate committee/workgroup for further action such as revising policies, implementing new policies or procedures. Additionally, discussion occurs with other community groups to determine if more appropriate to the addressed within that group than the CoC.

#4 Information is provided orally, including handouts, and through pdf versions available on our website which provides easier accessibility for those with visual impairments. Electronic applications for those with speech, hearing, & visual impairments are available for communication, as well as providing a note taker assistant to someone with speech or hearing impairments to facilitate communication. Translation & interpretation for those who are not English speaking.

## **1B-2. Open Invitation for New Members.**

**Applicants must describe:**

- 1. the invitation process;**
  - 2. how the CoC communicates the invitation process to solicit new members;**
  - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
  - 4. how often the CoC solicits new members; and**
  - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

#1 The intent of the CoC is to have diverse membership. Solicitation is ongoing & open to anyone with an interest in preventing or addressing homelessness in Racine County. Open invitations are also extended when being interviewed by newspaper, radio or television. If an editorial or Letter to the Editor is written, an invitation is generally included to the public. Announcements are made at meetings of other community groups.

#2 Solicitation of members occurs through the CoC website, Facebook, meetings, as well as through personal contacts with others in the community, or at other public meetings or hearings. Announcements are made at public meetings Twice a year, January & July the public is invited to participate in PIT counts & CoC activities and meetings.

#3 Membership information on the CoC website & Facebook allows individuals with visual impairments to change the size of documents or utilize accessibility options in computer browsers. Documents can be read to persons with hearing impairments or those with learning disabilities, as well as personal discussion with them about CoC membership. TTY & sign language interpreters are utilized for anyone with a hearing impairment.

#4 Membership solicitation is on-going. Specific needs may be identified & a special solicitation would occur at that time.

#5 All CoC & ESG funded agencies are required to have representation on their boards or decision making body by a formerly or currently homeless individual. Each agency extends a public invitation, as well as personal contact with individuals, to assure that their voices are heard in the decision making process. Agencies routinely invite formerly and currently homeless to CoC meetings, as well as encourage them to form advisory groups and send representatives to meetings. Outreach to underrepresented segments of our community also take

place to assure diversity and representation. Our website includes a general invitation for membership.

**1B-3. Public Notification for Proposals from Organizations Not Previously Funded.**

**Applicants must describe:**

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
- 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
- 3. the date(s) the CoC publicly announced it was open to proposal;**
- 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
- 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**  
**(limit 2,000 characters)**

#1 The Racine CoC notified members of the Housing & Homelessness Alliance of Racine (Alliance) at meetings held on 03/15/19, 05/01/19 and 06/05/19 of various events leading up to the release of the NOFA. All entities were encouraged to have discussions with the CoC Lead Agency about the process if they had questions and encouraged to apply. Funded Racine CoC & ESG providers were notified via e-mail on July 26, 2019. The announcement and timeline, which included HMIS & application technical assistance opportunities, was posted on the Racine CoC website on July 26, 2019. E-mail notification was also sent to the Alliance Secretary for distribution to Alliance & CoC members. On July 31, 2019 an informational meeting was held that was open to the public.

#2 A Rating & Ranking spreadsheet tool is utilized to initiate the process. The tool has threshold criteria section that must be met & a performance section that is scored. Renewals & new projects have separate scoring criteria and spreadsheets. A Rating, Ranking, & Selection Criteria policy sets forth pre-determined criteria for ranking based on scoring, component type & whether it is a new or renewal application. The Rating, Ranking, & Selection Workgroup meets to rank projects, including deciding whether circumstances exist to deviate from any pre-determined rankings. An appeal period is provided once the initial rankings are announced. Following the appeal period projects are notified of the final ranking.

#3 The date the announcement was posted to our website was 7/26/19.

#4 Materials can be accessed by contacting either the Lead Agency Representative or CoC Director. They are also available as PDFs via link on the website.

#5 N/A

## 1C. Continuum of Care (CoC) Coordination

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### 1C-1. CoCs Coordination, Planning, and Operation of Projects.

**Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.**

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Not Applicable
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	Yes
Private Foundations	Yes
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Not Applicable
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	
Visioning A Greater Racine	Yes

Sisters of St. Dominic	Yes
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**1C-2. CoC Consultation with ESG Program Recipients.**

**Applicants must describe how the CoC:**  
**1. consulted with ESG Program recipients in planning and allocating ESG funds;**  
**2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and**  
**3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.**  
**(limit 2,000 characters)**

#1 We are in 2 jurisdictions - City of Racine and State of WI. Staff from both attend CoC meetings, as well as hold informational meetings. All City of Racine and State of WI ESG recipients are participating members in the CoC. CoC members participate in the development of both the City and State ESG application and RFP. The CoC participates in the allocation of State and City ESG funds and attends City committee and City Council meetings where approval occurs. ESG and non-ESG recipients meet regularly with the Lead Agency to evaluate planning strategies around system-based thinking, examine our system from the views of diversion and prevention, and to discuss how our allocation would best serve our populations. Decisions are based in the context of all forms of funding available - CoC, ESG, and other sources.

#2 CoC members participate in evaluating & reporting performance through monitoring with our State and City ESG recipients. TA is available to ESG recipients to enable recipients and sub-recipients to ask questions and improve performance. ESG standards are included in our discussion of CoC standards.

#3 The CoC provides PIT, HIC and other data to both jurisdictions. Data is generated from HMIS. including DV providers via a comparable data system. Demographics and system performance data - by project and entire CoC is provided. The CoC provides written and verbal comments on the Con Plan for both the City of Racine and State of WI, and testimony is given by providers at public hearings.

**1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions.** Yes to both

**Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.**

**1C-2b. Providing Other Data to Consolidated Plan Jurisdictions.** Yes

**Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it**



**can be addressed in Consolidated Plan updates.**

**1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.**

**Applicants must describe:**

- 1. the CoC’s protocols, including protocols for coordinated entry and the CoC’s emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality.**  
**(limit 2,000 characters)**

#1 If presenting at a non-DV provider survivors are asked if they would be more comfortable speaking with a DV advocate than general intake worker or case manager. Survivors are not required to provide documentation of victimization to receive DV services. Assistance is provided to access Legal Action of WI which assists with obtaining Orders of Protection and other legal assistance. All CoC and ESG funded agencies have staff trained in Trauma Informed Care and client centered services which assures equal access to services, identification of those with more acute needs, as well as services tailored to their circumstances. All CoC and ESG funded projects must comply with either the CoC emergency transfer plan or an approved alternate plan. Agencies are monitored for compliance. Victim services agencies provide training at least annually. The CoC includes victim service agencies in the development of protocols.

#2 A pre-screen form identifies survivors to ensure appropriate protocols are followed for CE. Survivors presenting at non-DV providers are given the option to be on the non-HMIS CE list rather than HMIS list, which provides an additional layer of confidentiality but allows equal access to housing opportunities. Survivors may turn down an offered unit if it does not present a safer option, and may remain on the CE list until a unit the survivor feels is safer is available. Emergency transfer requests, external and internal, are prioritized.

**1C-3a. Training–Best Practices in Serving DV Survivors.**

**Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:**

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and**
- 2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.**  
**(limit 2,000 characters)**

#1 CoC membership includes participation from all DV service providers in Racine County. They recommend & vote on policy. The CoC has a shelter for abused or at-risk minors, a DV shelter, and DV transitional housing which receives DOJ-VAWA funding. There is a CoC funded PSH project for DV victims. CoC members participate in the Fight to End Exploitation human

trafficking organization. CoC & ESG agency project staff are trained in Trauma-Informed Care, community-wide DV policy and protocols through local presentations from DV providers, Case Manager meetings, and conferences. Agencies attend webinars targeted at housing and service needs of DV survivors. Staff from various agencies attended the February 2018 Racine County Human Services' Racine County Networking meeting focused on Trauma-Informed Care. NAMI and the Racine Friendship Club provide training on Mental Health concerns.

#2 Racine CoC members participate in non-HMIS CE list training through our HMIS Lead Agency, Institute for Community Alliances. DV providers in the CoC provide de-identified aggregate data from Osnum. Data is reviewed monthly, along with other CoC data. The HMIS committee meets monthly for discussion and training updates on DV data and the non-HMIS coordinated entry list. A DV provider is a member of the CE workgroup and has provided input and feedback on confidentiality and safety planning regarding CE policies and procedures.

**1C-3b. Domestic Violence–Community Need Data.**

**Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking. (limit 2,000 characters)**

DV providers generate de-identified aggregate data reports from Osnum, a comparable HMIS database. Osnum is capable of generating CAPER and APR data in the same format as our HMIS system. The APR and CAPER are required to be submitted annually, but CAPER reports are reviewed monthly and APR reports as requested. Data reports are provided by a DV shelter and DV permanent housing provider. The number of individuals experiencing and fleeing domestic violence is collected, as well as general demographic data. In addition to comparable HMIS data, the type of victimization can be collected in Osnum and reports generated for more detailed analysis and identification of needs.

**\*1C-4. PHAs within CoC. Attachments Required.**

**Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC's geographic area.**

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Housing Authority of Racine County	1.00%	Yes-HCV	Yes-HCV

**1C-4a. PHAs' Written Policies on Homeless Admission Preferences.**

**Applicants must:**

**1. provide the steps the CoC has taken, with the two largest PHAs within the CoC’s geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or**

**2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)**

#1 - The CoC has one PHA - Housing Authority of Racine County (HARC) - in its jurisdiction. It does not administer public housing, but does administer HCVP. In the summer of 2019 the Administrative Plan was revised to include a homeless preference. In August 2019 the waiting list was opened for 1 day to allow 40 applications from persons experiencing homelessness. From these applications, 25 were randomly selected for Housing Choice Vouchers. Discussions are underway between HARC and the Lead Agency to expand the number of homeless preference vouchers. In the last six months discussions took place that resulted in HARC submitting a project application for the Domestic Violence Bonus in this application. If awarded, HARC will administer tenant based rental assistance and administer the housing functions of the project, and will sub-contract with the Women's Resource Center, a domestic violence agency, to provide supportive services to clients in the project. HARC also recently submitted a Mainstream Voucher application, which includes a MOU with the CoC that will prioritize homeless persons who are disabled, as well as those in PSH or RRH as part of a Moving On strategy. Another MOU is in drafting stage to create a referral and service system between CoC provider agencies, Racine County Human Services Agency, and HARC in anticipation of receiving Foster Youth to Independence (FYI) vouchers.

#2 - N/A.

**1C-4b. Moving On Strategy with Affordable Housing Providers.**

**Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.**

Yes

**If “Yes” is selected above, describe the type of provider, for example, multifamily assisted housing owners, PHAs, Low Income Tax Credit (LIHTC) developments, or local low-income housing programs. (limit 1,000 characters)**

The Housing Authority of Racine County (HARC) has recently begun to work with the Racine CoC Lead Agency to provide opportunities in its programs, including mainstream vouchers, for individuals who have stabilized and do not need supportive services but need some level of rental subsidy. CoC providers will continue supportive services during a short transitional period. Informal agreements currently exist with several multifamily assisted providers to prioritize applications for persons in RRH programs on a trial basis. If these work well formal agreements will be entered into. An assessment tool is in development stages that will assist in the identification of persons to be prioritized for moving on, and will be "piloted" in conjunction with HARC. Negotiations occurred with Claire Meadows for a move on strategy, including a

draft agreement, but that has not come to fruition yet.

### **1C-5. Protecting Against Discrimination.**

**Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)**

The City of Racine Fair Housing Division provides annual training and TA to CoC providers and provides sessions through-out the community, including homeless shelters. Fair Housing, Equal Access, and Reasonable Accommodation posters and literature are required to be visible and available to participants. Participants are required to be informed by providers of the ability to file a discrimination complaint. All agencies must have policies that allow a program participant to formally dispute an agency decision to deny access or terminate assistance, and how to file a complaint if there is alleged discrimination. Agencies are encouraged to design intake forms in a manner that determines eligibility prior to asking questions such as race, ethnicity, or disability status that may be considered discriminatory by participants. Coordinated Entry is designed in a manner that complies with Federal, State, and local fair housing laws and regulations, and the ADA. Participants are not “steered” toward any particular housing facility or neighborhood because of race, color, national origin, religion, sex, disability, or the presence of children. Access points must be made accessible to individuals with disabilities, including accessible physical locations for individuals who use wheelchairs or other mobility assistance devices, or are hearing or visually impaired. The Lead Agency and City of Racine Fair Housing include random reviews of exits from HUD funded programs as part of the standard monitoring practice. A legal services provider in the CoC, as well as the City of Racine Fair Housing Division, will intervene and assist clients in filing Fair Housing complaints.

#### **\*1C-5a. Anti-Discrimination Policy and Training.**

**Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:**

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes

#### **\*1C-6. Criminalization of Homelessness.**

**Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC’s geographic area.**

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input checked="" type="checkbox"/>
4. Implemented communitywide plans:	<input type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>
<b>6. Other:(limit 50 characters)</b>	
Provide legal representation to homeless persons	<input checked="" type="checkbox"/>
Present information at conferences	<input checked="" type="checkbox"/>
	<input type="checkbox"/>

**1C-7. Centralized or Coordinated Assessment System. Attachment Required.**

**Applicants must:**

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
- 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
- 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner. (limit 2,000 characters)**

#1 Persons in entire CoC area (Racine County)access CE through Street Outreach (SO), shelters,phone.

#2 Our culturally competent & diverse SO & PATH teams complete CE assessments for unsheltered refusing shelter. Bilingual written material, resources specific to sub-populations such as mentally ill, DV, Youth, & Veterans' services, SO services pamphlets, City and County agencies, & School District McKinney-Vento flyers are utilized to reach various populations. These are provided to law enforcement, faith-based organizations, churches, providers serving specific ethnic or racial populations, meal sites, food pantries, libraries, and local business such as convenience stores and gas stations. Referrals to SO are also made word of mouth from City of Racine Public Works park employees, other homeless individuals, businesses, and law enforcement patrol squads for connection to CE. Supportive Service agencies also refer to CE. Assessments and referrals can be completed by phone. As of 2019 VA funded and non-funded homeless outreach/crisis hotline staff also refer to the CE list.

#3 CE prioritization complies with HUD CPD Notice 16-11 for PSH. Persons defined as Chronically Homeless (CH) have the highest priority for housing. CH

status is determined by HMIS entry/exit dates, homeless history tracking forms (HHTF) to calculate episodes and LOTH, and disability verified by SSI/SSDI award or certification by a licensed provider. CH with longest LOTH and severity of needs have the highest priority. VI-SPDAT, TAY-SPDAT and VI-FSPDAT scores are used to prioritize households for RRH units according to need and the recommended scoring range for RRH. The CE Manager refers highest prioritized household within 1 business day of notification of a project vacancy. Clients sign ROI to allow agencies to coordinate housing through CE Case Conferencing held twice a month to discuss progress and address barriers. CE Manager follows-up weekly to ensure actively managed lists.

## 1D. Continuum of Care (CoC) Discharge Planning

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### 1D-1. Discharge Planning Coordination.

**Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).**

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

# 1E. Local CoC Competition

## Instructions

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### **\*1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.**

**Applicants must indicate whether the CoC:**

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Did not reject or reduce any project
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

### **1E-2. Project Review and Ranking–Objective Criteria.**

**Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:**

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes



**1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.**

**Applicants must describe:**

- 1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and**
  - 2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.**
- (limit 2,000 characters)**

#1 The % of persons entering project with no income, entering from a place not meant for human habitation, and having more than 1 disability was a factor. All projects were scored on these factors and each had the same number of points available to it, but different project components had different expectations. We expect PSH projects, which serves primarily chronically homeless persons will have a higher percentage of clients with severe needs. RRH projects tend to serve more families and singles with less severe needs.

#2 In addition to the scoring, compliance with Coordinated Entry and Housing First are threshold criteria. Coordinated Entry prioritization is based on more severe needs either due to disability, frequency and length of time homeless for PSH, or more severe needs when looking at VI-SPDAT score of 7 - 8 vs 4 for RRH. Compliance with both CE and Housing First infers that a project, whether PSH or RRH, is serving those with more severe needs and vulnerabilities and should receive a higher rank within their component than a project that does not. Our selection criteria ranks PSH with PSH and RRH with RRH. All PSH projects, except those who are in the initial operating year, will be ranked first followed by RRH projects. This recognizes the fact that projects serving the most vulnerable are necessary but may not score as high as a RRH project because of the population they serve. The selection criteria also allows a the Rating, Ranking, & Selection Workgroup to rank a project in tier 1 that does not meet the threshold score if it is deemed a necessary project to the community because it serves one of the prioritized sub-populations. In general, these sub-populations tend to have multiple needs and vulnerabilities and a lack of housing options to meet those needs. Therefore, the criteria provides the option to retain projects that will meet those needs and provide the project with technical assistance.

**1E-4. Public Postings–CoC Consolidated Application. Attachment Required.**

**Applicants must:**

- 1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or**
- 2. check 6 if the CoC did not make public the review and ranking process; and**
- 3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or**
- 4. check 6 if the CoC did not make public the CoC Consolidated**

**Application.**

Public Posting of Objective Review and Ranking Process		Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings	
1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input type="checkbox"/>	2. Mail	<input type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>
4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

**1E-5. Reallocation between FY 2015 and FY 2018.**

**Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.**

**Reallocation: 50%**

**1E-5a. Reallocation–CoC Review of Performance of Existing Projects.**

**Applicants must:**

- 1. describe the CoC written process for reallocation;**
  - 2. indicate whether the CoC approved the reallocation process;**
  - 3. describe how the CoC communicated to all applicants the reallocation process;**
  - 4. describe how the CoC identified projects that were low performing or for which there is less need; and**
  - 5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.**
- (limit 2,000 characters)**

#1, 2, 3 It is a CoC approved process that has been place since reallocation was part of the NOFA. It is provided directly to renewal projects each year at the public information meeting & is posted on the website. Projects not meeting the threshold criteria are subject to reallocation. A project that meets the threshold criteria but does not meet the scoring % threshold may be subject to reallocation. The Rating, Ranking, & Selection Workgroup will consider all mitigating factors including the necessity of retaining the project due to the population served. In either situation, an agency facing reallocation of a project may voluntarily agree to reallocate. Any agency voluntarily re-allocating will be

given priority points when submitting a new project as long as the new project meets the threshold criteria for a new application. An agency with a forced reallocation may submit a new application but will not receive priority points. In either situation, the new project will not be ranked in Tier 1.

#4. The CoC has threshold criteria, and performance criteria it is scored on. If it does not meet threshold criteria, or the % score for performance criteria it is considered low performing. A low performing project which is considered a necessity to the community and agrees to technical assistance will not be forced to reallocate. The CoC reviews data from HMIS and Coordinated Entry to prioritize the need for targeted beds in the CoC. This is done annually and is used for both CoC and ESG project selection.

#5 If the project is a prioritized sub-population and agrees to technical assistance it was retained. If it is not a prioritized sub-population it will be asked to voluntarily re-allocated in lieu of a forced reallocation.

## DV Bonus

### Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

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### 1F-1 DV Bonus Projects.

**Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing:** Yes

**1F-1a. Applicants must indicate the type(s) of project(s) included in the CoC Priority Listing.**

1. PH-RRH	<input checked="" type="checkbox"/>
2. Joint TH/RRH	<input type="checkbox"/>
3. SSO Coordinated Entry	<input type="checkbox"/>

**Applicants must click “Save” after checking SSO Coordinated Entry to view questions 1F-3 and 1F-3a.**

### \*1F-2. Number of Domestic Violence Survivors in CoC’s Geographic Area.

**Applicants must report the number of DV survivors in the CoC’s geographic area that:**

Need Housing or Services	82.00
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the CoC is Currently Serving	35.00
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**1F-2a. Local Need for DV Projects.**

**Applicants must describe:**

- 1. how the CoC calculated the number of DV survivors needing housing or service in question 1F-2; and**
- 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source).**  
**(limit 500 characters)**

#1 - Reviewed data from several points in time over a 12 month period from various sources & deduced that the numbers did not change much within a 12 months period from one PIT to another PIT reviewed. Need data is representative of those in shelter, TH, unsheltered and those currently being served in CoC housing.

#2- APR, HMIS, Osniium (comparable database), Coordinated Entry Prioritization Lists (HMIS & non-HMIS), Point in Time, Housing Inventory

**1F-4. PH-RRH and Joint TH and PH-RRH Project Applicant Capacity.**

**Applicants must provide information for each unique project applicant applying for PH-RRH and Joint TH and PH-RRH DV Bonus projects which the CoC is including in its CoC Priority Listing—using the list feature below.**

<b>Applicant Name</b>	<b>DUNS Number</b>
Housing Authority...	785459058

## 1F-4. PH-RRH and Joint TH and PH-RRH Project

### Applicant Capacity

DUNS Number:	785459058
Applicant Name:	Housing Authority of Racine County
Rate of Housing Placement of DV Survivors–Percentage:	100.00%
Rate of Housing Retention of DV Survivors–Percentage:	95.00%

#### 1F-4a. Rate of Housing Placement and Housing Retention.

**Applicants must describe:**

- 1. how the project applicant calculated the rate of housing placement and rate of housing retention reported in the chart above; and**
- 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source). (limit 500 characters)**

#1-Utilized data from sub-recipient PSH project, as well as DV survivors in other PSH & RRH projects in CoC. Placement & retention rates were similar. An APR was run for several different dates and providers and data in Q23a & 23b utilized to support projected %.

2. APR, anecdotal information from other providers considered. There are some households who will exit the program to move to "safer" locations, or will undergo a crisis that causes them to leave the area.

#### 1F-4b. DV Survivor Housing.

**Applicants must describe how project applicant ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing. (limit 2,000 characters)**

HARC is the PHA for Racine County & has extensive experience locating landlords and suitable properties for participant consideration. Participants will be assigned a case manager immediately upon being referred by the CoC CE Administrator. HARC is partnering with WRC, an organization with 42 years of experience, and also a provider of PSH in the community, appropriate & safe housing options will be readily identified. A client centered and trauma informed response to survivors will facilitate the identification and implementation of a housing stability plan that is safe and appropriate for each participant. A network exists within the CoC that includes a VOCA funded legal service provider to assist with orders of protection and other legal services, workforce solutions services, and the case manager will help the survivor access available mainstream benefits that will provide a bridge to economic stability.

#### 1F-4c. DV Survivor Safety.

**Applicants must describe how project applicant:**

- 1. ensured the safety of DV survivors experiencing homelessness by:**

- (a) training staff on safety planning;**
  - (b) adjusting intake space to better ensure a private conversation;**
  - (c) conducting separate interviews/intake with each member of a couple;**
  - (d) working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
  - (e) maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant;**
  - (f) keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors; and**
- 2. measured its ability to ensure the safety of DV survivors the project served.**  
**(limit 2,000 characters)**

1a. Staff who are not currently trained in safety planning will be trained by WRC before the project begins. 1b. Private space is currently available at both HARC & WRC. 1c. HARC and WRC understand the dynamics of relationships & will utilize procedures that allow privacy & confidentiality in a manner that does not create a safety concern for the survivor. 1d. Survivors will identify their goals and objectives to achieve housing stability, and we will have a variety of options available for survivors to consider or they can identify units they would like us to consider. 1e. HARC and WRC will advocate on behalf of the survivor with the landlord to assure that the property is maintained in a safe manner. Victim rights services will be connected in situations where it may be able to assist in accessing funds or in-kind items for survivors to achieve greater safety. 1f. Survivors will be given a choice as to their level of participation in HMIS. Coordination with services that can help the survivor change or mask identity information, including Attorney General services to change social security numbers, or alternatives for mailing addresses will take place. 2. HARC is familiar with VAWA provisions and has current clients who are survivors. Staff are trained or will be trained on all aspects of safety planning for survivors. HARC is partnering with WRC as an additional measure to ensure safety for survivors in this project. Both agencies have bilingual staff, & WRC has a 24 hour crisis line as well as workshops & groups at the DV shelter.

**1F-4d. Trauma-Informed, Victim-Centered Approaches.**

**Applicants must describe:**

- 1. project applicant's experience in utilizing trauma-informed, victim-centered approaches to meet needs of DV survivors; and**
- 2. how, if funded, the project will utilize trauma-informed, victim-centered approaches to meet needs of DV survivors by:**
  - (a) prioritizing participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
  - (b) establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
  - (c) providing program participants access to information on trauma, e.g., training staff on providing program participant with information on trauma;**
  - (d) placing emphasis on the participant's strengths, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants**

**strengths and works towards goals and aspirations;  
(e) centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;  
(f) delivering opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and  
(g) offering support for parenting, e.g., parenting classes, childcare.  
(limit 4,000 characters)**

1. Some HARC staff have training in trauma-informed, victim-centered approaches to meet the needs of survivors. WRC staff are very knowledgeable and experienced in this area. 2.a. These units are tenant-based and scattered-site ensuring survivor choice and rapid placement. Establishing rapport and trust, will help with stabilization. Evidence-based practices, such as motivational interviewing can be utilized to help the survivor identify triggers and behaviors that may jeopardize their housing stability, and experienced staff help them address these triggers & behaviors. 2b. Dignity & respect are at the center of how HARC & WRC interact with clients. 2c. Groups & training opportunities are available to clients through WRC or End Abuse Wisconsin which will be shared with clients on a regular basis & in different forms. 2d. Staff at both agencies are trained to use verbiage & activities that positively reinforce the worth & value of each individual. 2e. Many opportunities exist for staff & clients to receive training and expertise in fair housing, diversity, inclusiveness, equal access & discrimination. Many through CoC partners which will be promoted by each agency & case managers. These will be arranged in a manner to assure safety & confidentiality. 2f. HARC & WRC have a massive network of services available to their clients - many of whom are trained in trauma informed, victim centered methodology, & will provide these services in a safe and respectful manner. 2g. Parenting classes can be arranged through a number of organizations & in a safe, confidential environment. Survivors will be given information about selecting safe childcare sites and providers, as well as how to access childcare assistance.

**1F-4e. Meeting Service Needs of DV Survivors.**

**Applicants must describe how the project applicant met services needs and ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing while addressing their safety needs, including:**

- **Child Custody**
- **Legal Services**
- **Criminal History**
- **Bad Credit History**
- **Education**
- **Job Training**
- **Employment**
- **Physical/Mental Healthcare**
- **Drug and Alcohol Treatment**
- **Childcare**

**(limit 2,000 characters)**

An individualized success and housing stability plan will be developed jointly with a case manager & survivor. Both agencies will utilize the strong network



that exists in the CoC and Racine community. WRC & the community have a long history of being supportive of survivors. WRC collaborates with Legal Action of Wisconsin on a VOCA grant that provides legal assistance to survivors in matters involving child custody, criminal history, and credit. Racine Vocational Ministry has excellent criminal history & job training programs. Likewise, many opportunities exist at Racine County Workforce Development & Gateway Technical College for education, job training, & employment. Relationships also exist with Ascension & Aurora for the delivery of healthcare & drug/alcohol treatment. Racine County Human Services is the entry point for TANF services, including childcare assistance. Relationships exist for head start with Acelero and Racine Unified School District, including the McKinney Vento liaison. UW-Extension of Racine publishes a service resource directory, and Racine County holds a quarterly networking event for service providers. Trauma informed care and Crisis Intervention training is readily available in the community & many of the service providers in the community are well prepared to work with survivors in a respectful & supportive manner.

## 2A. Homeless Management Information System (HMIS) Implementation

**Intructions:**

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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**2A-1. HMIS Vendor Identification.** Mediware Information Systems

**Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.**

**2A-2. Bed Coverage Rate Using HIC and HMIS Data.**

**Using 2019 HIC and HMIS data, applicants must report by project type:**

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	193	48	144	99.31%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	61	31	30	100.00%
Rapid Re-Housing (RRH) beds	77	0	77	100.00%
Permanent Supportive Housing (PSH) beds	139	9	76	58.46%
Other Permanent Housing (OPH) beds	0	0	0	

**2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.**

**For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:**

**1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and  
2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.  
(limit 2,000 characters)**

#1 After several years of discussion with VA, entry in HMIS was accomplished at 100% on May 24, 2019.

#2 The VA Medical Center (VAMC) became a user of HMIS and started a pilot project for their PSH in the Racine CoC Area. Since training the VAMC, VORP staff have agreed to join the CE process in Racine and have worked hard to make sure all veterans are referred to the CE list. As of May 24, 2019, VASH entries into HMIS places us at 100% PSH bed coverage. Our numbers will reflect the change in 2020. We also anticipate there will be increased collaboration at Case Staffing meetings by the start of 2020. Our HMIS Lead Agency representative has had a key role in mediating and facilitating this goal. The Lead HMIS Agency & Lead CoC Agency will continue to monitor to assure this continues.

**\*2A-3. Longitudinal System Analysis (LSA) Submission.**

**Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0.** Yes

**\*2A-4. HIC HDX Submission Date.**

**Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX).  
(mm/dd/yyyy)** 04/30/2019

## 2B. Continuum of Care (CoC) Point-in-Time Count

### Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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**Warning! The CoC Application score could be affected if information is incomplete on this formlet.**

**2B-1. PIT Count Date.** 01/23/2019

**Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).**

**2B-2. PIT Count Data–HDX Submission Date.** 04/30/2019

**Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).**

**2B-3. Sheltered PIT Count–Change in Implementation.**

**Applicants must describe:**

**1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and**

**2. how the changes affected the CoC’s sheltered PIT count results; or**  
**3. state “Not Applicable” if there were no changes.**

**(limit 2,000 characters)**

#1 There were no changes in methodology for the 2019 sheltered count, but there were additional efforts made to ensure data quality. The COC’s PIT work group is composed of representatives from various agencies and community groups and meets monthly to plan for PIT count. The workgroup had a focus on data quality for the 2019 PIT. The planning for the January 2019 count included advanced deadlines for data input, data clean-up, draft PIT reports were deaggregated by service provider, review of definitions for various sub-populations, and review of the draft report by the work group. Data challenges from the PIT held in July 2018 were discussed and technical assistance was

provided for some providers to improve data quality. Although the overall methodologies used were the same, process changes helped to ensure high quality data and involved more COC stakeholders in data review prior to submission. There is no indication that this changed the sheltered PIT count results, but it provided a high degree of certainty in the data quality.  
#2 & 3 - NA

**\*2B-4. Sheltered PIT Count—Changes Due to Presidentially-declared Disaster.**

**Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count.** No

**2B-5. Unsheltered PIT Count—Changes in Implementation.**

**Applicants must describe:**

- 1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and**
  - 2. how the changes affected the CoC’s unsheltered PIT count results; or**
  - 3. state “Not Applicable” if there were no changes.**
- (limit 2,000 characters)**

#1 There were no changes in overall PIT methodology for the unsheltered count in January 2019. The COC approved a combination of complete coverage and service-based counts in November 2016 and this continues to be the methodology used for all PIT counts since that date. (The COC holds PIT counts on the 4th Wednesday of January and July.) There were some minor changes in process in January 2019. The COC’s geographic area was divided into 21 outreach zones for assignment to PIT teams on the night-of-count. These outreach zones correspond to outreach zones and maps used by the COC’s street outreach teams throughout the year. Recruitment of team leaders and PIT team assignments on the night-of-count were also improved to provide leaders with knowledge of their assigned zones prior to the night-of-count and ensure that there were experienced leaders and members on each PIT team. Orientation for PIT teams continues to be improved with the inclusion of current information and data on homelessness in Racine, discussion on homeless definitions, and outreach techniques presented by street outreach staff.  
#2 & 3 - NA

**\*2B-6. PIT Count—Identifying Youth Experiencing Homelessness.**

**Applicants must:**

**Indicate whether the CoC implemented specific measures to identify youth** Yes

**experiencing homelessness in their 2019 PIT count.**

**2B-6a. PIT Count–Involving Youth in Implementation.**

**Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:**

- 1. plan the 2019 PIT count;**
  - 2. select locations where youth experiencing homelessness are most likely to be identified; and**
  - 3. involve youth in counting during the 2019 PIT count.**
- (limit 2,000 characters)**

#1 Racine's youth & RHY service provider, Safe Haven of Racine, participated in all PIT planning meetings and street count, including participation of its youth outreach coordinator. Youth participated in street count teams.

#2 Teams visited areas that the PIT workgroup had identified as being frequented by youth. All youth identified in the 2019 PIT count were subsequently housed in CoC or ESG funded housing using our Coordinated Entry System or alternative permanent housing options were arranged by providers.

#3 Youth attending PIT meetings, identified locations, & participated in the street count.

**2B-7. PIT Count–Improvements to Implementation.**

**Applicants must describe the CoC's actions implemented in its 2019 PIT count to better count:**

- 1. individuals and families experiencing chronic homelessness;**
  - 2. families with children experiencing homelessness; and**
  - 3. Veterans experiencing homelessness.**
- (limit 2,000 characters)**

#1. Street outreach (SO) occurs at least 4 nights/week. The county is divided into 21 outreach zones. In January 2019, the CoC began using these zones for PIT. The SO program provides PIT orientation on outreach techniques & assists in identifying & assigning experienced team leaders to each PIT team. PIT occurs in January & July, giving PIT volunteers experience in locating & engaging the unsheltered. Year-round SO members are assigned to PIT teams & areas where people who are chronically homeless are most frequently found. In January 2019, representatives from faith-based groups, local technical college, & Ascension Healthcare. #2. Families with children are rarely found unsheltered in Racine. The McKinney-Vento liaison for the largest school districts are contacted regularly to determine if there are families with minor children in places not meant for human habitation. The SO team attempts to make contact & get them into shelter. The SO team has only found unsheltered families with children 3 times in the last 4 years. All families with children identified in the January 2019 PIT count were sheltered. Shelters are trained to accurately record date related to families' homeless status & any sub-populations. #3. The Center for Veterans Issues participates in the planning for the PIT count and on the night-of-count. Veterans organizations are contacted to determine if there are veterans living in places not meant for human

habitation so either a veteran, veteran organization or SO team can make contact with them. Veterans and volunteers from the VA also participate on PIT teams during the night of the count. Homeless veterans were identified in the January 2019 count, including unsheltered and in a shelter.

## **3A. Continuum of Care (CoC) System Performance**

### **Instructions**

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### **\*3A-1. First Time Homeless as Reported in HDX.**

**Applicants must:**

Report the Number of First Time Homeless as Reported in HDX.	707
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### **3A-1a. First Time Homeless Risk Factors.**

**Applicants must:**

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC’s strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

#1 CoC members began reviewing shelter entry and prevention data in 2013 to identify commonalities. Loss of income, criminal history, domestic violence, mental illness, substance abuse, household size (8 people or more), and eviction history were identified as areas of concern.

#2 CoC maintains strong prevention & diversion emphasis. Legal representation and rental assistance are used as intervention and diversion strategies for those at risk or imminent risk of homelessness due to potential eviction or from unexpected financial burdens. The CoC coordinates with ResCare, our local TANF provider, for access to mainstream resources such as emergency rental assistance, food stamps and job training. Financial education is coordinated



with Wisconsin Women's Business Initiative Corporation and Rent Smart. ResCare also provides emergency assistance funds to prevent eviction or move households into new units so that they do not enter the homeless system. Relationships with prison re-entry (Racine Vocational Ministries) & domestic violence (Women's Resource Center) programs to provide education & services, established protocols with addiction and mental health providers (NAMI) that support long term recovery have also proven to be helpful. #3 The Homelessness and Housing Alliance of Racine County's Prevention Initiative Workgroup, Chaired by Brendan Saunders, a City of Racine employee, oversees prevention strategies for the CoC.

**\*3A-2. Length of Time Homeless as Reported in HDX.**

**Applicants must:**

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.	82
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**3A-2a. Strategy to Reduce Length of Time Homeless.**

**Applicants must:**

- 1. describe the CoC's strategy to reduce the length of time individuals and persons in families remain homeless;**
  - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
  - 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

#1 Decrease the length of time between shelter entry & obtaining documentation for PSH occurs through twice monthly Coordinated Entry Case Staffing meetings. Increase the availability of housing by recruiting landlords & developing more units in the community. Case Managers, with participants' consent, assist in getting documentation needed for PSH. Encourage applications to non-CoC subsidized housing units while on CE list to improve the chances of a participant obtaining housing. Recruit more housing providers to participate in Move On strategy. Build relationships with landlords and increase the number of units available to the homeless. Develop an online database of units that meet HQS. Work with the PHA to increase number of vouchers available to homeless persons, & for Move On strategy. Partner with local developers, including CHDOs to develop addition housing through rehab or new housing stock.

#2 Shelters and Street Outreach do assessments that include the length of time homeless and then refer them to CE where CE Prioritizing for housing includes the length of time homeless. Shelters regularly review HMIS data to identify those in the program the longest. #3 The CE Case Staffing Workgroup. Iraida Vazquez, Institute for Community Alliances & Gai Lorenzen, Lead Agency - Homeless Assistance Leadership oversee the workgroup.

**\*3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

**Applicants must:**

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	42%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	98%

**3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.**

**Applicants must:**

1. describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
2. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
3. describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
4. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations.

**(limit 2,000 characters)**

#1 All projects are required to be Housing First which places emphasis on getting people into housing quickly and providing support once in housing rather than remaining in shelter and "getting them ready" for housing. Early identification and intervention for those with mental health or addiction barriers is also key to the retention of housing, as well as being able to exit from a permanent supportive housing environment to permanent housing utilizing other services in the community.

As people enter RRH we have them sign up for all subsidized housing and Housing Choice vouchers projects to aid them in securing a place as soon as possible. This increases their chances of obtaining permanent housing even as they await placement into an RRH unit.

Case managers provide links to mental health services. Case managers help direct searches towards areas that have affordable housing and access to services and employment. Structure case management meetings to address issues and areas such as financial literacy and goal setting.

#2 HOPES Center of Racine & Homeless Assistance Leadership Organization oversee this strategy.

#3 We believe that increased efforts to develop relationships with landlords is imperative to assure an adequate supply of affordable, habitable units. Regularly on-going tenant education program is also viewed as a key

component of helping clients to retain housing. The City of Racine held tenant-landlord listening sessions. Providers hold tenant sessions to help clients understand their Rights and Responsibilities as tenants. Mediation is also used to help tenants and landlords work out issues between them as well as helping tenants communicate better with other tenants. This has helped prevent evictions and reduced the return to homelessness or shelter.  
#4 AJ Jelks, Homeless Assistance Leadership Organization.

**\*3A-4. Returns to Homelessness as Reported in HDX.**

**Applicants must:**

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	10%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	16%

**3A-4a. Returns to Homelessness–CoC Strategy to Reduce Rate.**

**Applicants must:**

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;**
- 2. describe the CoC’s strategy to reduce the rate of additional returns to homelessness; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.  
(limit 2,000 characters)**

#1 Review HMIS reports and identify people with a new period of homelessness -those who exited a project within the two previous years to positive housing location, & return to shelter during that time period. During CE Case Staffing homeless provider staff discuss and problem solve by identifying clients who are at risk of returning to homelessness.

#2 During CE Case Staffing clients are discussed who are at risk of timing out of their housing project. When a case manager identifies a client at risk of returning to homelessness after a positive exit from a program, interventions are discussed at CE Case Staffing meetings. A System Performance Workgroup has been formed to analyze SPM data including returns to homelessness so further strategies can be developed.

#3 HOPES Center of Racine (Scott Metzler).

**\*3A-5. Cash Income Changes as Reported in HDX.**

**Applicants must:**

Percentage
------------

1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	18%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	36%

**3A-5a. Increasing Employment Income.**

**Applicants must:**

- 1. describe the CoC's strategy to increase employment income;**
  - 2. describe the CoC's strategy to increase access to employment;**
  - 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
  - 4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.**
- (limit 2,000 characters)**

#1 The overall strategy is to provide easily accessible opportunities to increase the education level, as well as increase and enhance job skills. Strategies include having employment training and placement providers present workshops and schedule individual appointments onsite at shelters. RRH clients have been added to the service focus of a nonprofit employment skills provider - Racine Vocational Ministry (RVM) to help them enhance their skills and income potential.

#2 Providers collaborate with Racine County Workforce Development (RCWFD) & Gateway Technical College (GTC) on education, job readiness and employment initiatives including a database to help clients access employment and training opportunities. Opportunities to obtain a GED, resume and soft skills help is also available through RCWFD & GTC. The FSET program, operated by ResCare, is widely utilized as a resource in the CoC. Private employment/recruitment agencies provide opportunities for practice interviews and resume building.

#3 For many the first step is job readiness, then acquiring and maintaining an entry-level job while building skills to move up to higher wage opportunities. Providers use RCWFD job training programs (CNC, CDL, Welding, Advanced Manufacturing, hospitality training, and Pre-Apprenticeship Training programs). We partner with the RCWFD program "Uplift 900" (training in computer numeric control, industrial maintenance, machine operator, apprenticeships, driver's license recovery), to do regular outreach to neighborhoods with high chronic unemployment. RVM partners with the US Attorney's office and the City of Racine to network with employers to create more job opportunities for people with criminal backgrounds. Overall, many former program participants become peer specialists, receptionists, and caseworkers in our social service system.

#4 Jim Schatzman, Racine Vocational Ministry oversees these efforts.

**3A-5b. Increasing Non-employment Cash Income.**

**Applicants must:**

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment**

**cash sources;**

**3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

#1 Assure that staff are trained to understand non-cash benefits, how clients access those benefits, & accurately record changes in HMIS so they are measured. Staff at each agency receive training in available non-cash benefits, and complete a mainstream benefits assessment form to identify which benefits are being received & the amount, as well as which benefits should be applied for. Staff also receiving training in assisting clients to appeal for benefits, and investigate why someone who appears eligible is not receiving those benefits. Staff also receive regular training in how to enter changes in HMIS, including interim and annual review data. Staff also assist clients to apply for non-employment cash sources.

#2 Using the mainstream benefits assessment, staff are able to identify which sources of non-employment cash sources have not been accessed. Staff either refer or assist the client to access these sources. Regular resource networking occurs so that staff are aware of the various sources and how to apply for benefits. A SOAR program, as well as SSI/SSDI advocacy for homeless persons is part of our strategy to increase access & sources of non-employment cash income. Veteran's benefits are also a source. Regular monitoring of HMIS data entry ensures that both the source & amount is being recorded on a regular basis.

#3 Racine County Human Services Department

**3A-5c. Increasing Employment. Attachment Required.**

**Applicants must describe how the CoC:**

**1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and**

**2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.**

**(limit 2,000 characters)**

#1 Racine County Workforce Development (RCWFD) & Gateway Technical College (GTC) hold regular job fairs which are advertised at locations where persons experiencing homelessness, as well as those in RRH & PSH frequent. A number of these job fairs included private employers onsite to promote their company & interview prospective employees. Partnerships have been formed with 2 staffing agencies to give preference to persons experiencing homelessness or in RRH programs. A representative from RCWFD has on-site hours at several homeless provider locations & acts as a liaison between the employer with an employment opportunity & the job application. A number of private employers are in partnerships with Veteran Service Providers. The Homeless Veterans Stand Down that is held annually provides resources and access to job training and employment opportunities. A number of private employers were in attendance at the job fair. The Racine Area Manufacturers and Companies (RAMAC) provides on the job training, apprenticeships, and internships through its members.

#2 Racine Vocational Ministries partners with all CoC agencies to provide these

services. The Department of Vocational Resources facilitates a number of opportunities with private entities, Gateway Technical College, & apprenticeships that are appropriate for persons in PSH. For those who receive SSI or SSDI there are rehabilitative opportunities to supplement those benefits & develop new skills to return them to the workforce. Although a number of organizations have explored Ticket to Work, it is something we have not yet been able to implement. Efforts are underway to secure an agreement with the Southeast Wisconsin Workforce Development Board.

**3A-5d. Promoting Employment, Volunteerism, and Community Service.**

**Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC’s geographic area:**

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>
3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

**3A-6. System Performance Measures Data–HDX Submission Date** 05/30/2019

**Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)**

## 3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

### Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

**Warning! The CoC Application score could be affected if information is incomplete on this formlet.**

### 3B-1. Prioritizing Households with Children.

**Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.**

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad credit or rental history	<input checked="" type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

### 3B-1a. Rapid Rehousing of Families with Children.

**Applicants must:**

**1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;**

**2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once**

**assistance ends; and**  
**3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless. (limit 2,000 characters)**

#1 Families with children are prioritized for housing in the COCs CE system using a VIF-SPDAT score, length of time homeless, and additional special sub-populations such as veterans, youth, victims of DV, or chronically homeless. The COC does not currently have sufficient RRH beds to house every family with children within 30 days of becoming homeless, but additional beds have been added in FY2019 and shelters work to place families in non-COC funded housing. During the calendar year 2018, all families with children who entered RRH projects were housed within 30 days of the project start date and all beds were full.

#2 The RRH case managers perform a mainstream benefits assessment to assure that households are linked to mainstream benefits such as Medicaid, TANF, SNAP, WIC and other benefits where applicable. The selection of an RRH unit also takes housing stability into consideration by factoring in access to bus lines, employment, schools, social support networks, and other family needs. RRH case managers refer families to the Racine Unified School District’s (RUSD) McKinney Vento liaison. RUSD is a member of the COC and participates in COC planning activities. RRH case managers also refer families to Acelero (Head Start). RRH participants actively apply for other long-term subsidized housing opportunities and unsubsidized housing while in RRH programs. 2 RRH participant households with families have recently exited from RRH to Section 8 Housing Choice Vouchers. Families are referred to Racine Vocational Ministry and Racine County Workforce Development for employment and training opportunities. Gateway Technical College (GTC), offering education & training, is also a referral resource.

3. SAFE Haven of Racine

**3B-1b. Antidiscrimination Policies.**

**Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing.**

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input checked="" type="checkbox"/>
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input checked="" type="checkbox"/>
4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>



**3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.**

**Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:**

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

**3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.**

**Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.**

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input checked="" type="checkbox"/>
5. Bad Credit or Rental History	<input checked="" type="checkbox"/>

**3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.**

**Applicants must describe how the CoC increased availability of housing and services for:**

- 1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and**
  - 2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.**
- (limit 3,000 characters)**

#1 The CoC has designated youth, both those experiencing homelessness

(YEH) and those experiencing unsheltered homeless (YEUH) as a priority sub-population. Enhancements to youth supportive services this year include a stronger collaboration and joint programming with the Racine LGBTQ community such as family mediation services and youth support groups. The Casey Life Skills assessment is used to help youth focus on life skills and goal setting designed to improve access to education and vocational placements. The Racine Vocational Ministry (RVM) aids youth managing employment to increase income leading to successful placements into stable permanent housing. The CoC has a youth housing navigator who works with landlords and youth on housing availability and agreements. The Bridge to Independence program targets those youth needing a light touch offering escrow and first month rent upon. The CoC has prioritized youth as a special population which while not providing an increase in the number of units available does increase the ability to house larger numbers of youth. By housing youth with non-youth organizations, we open up another youth bed while still providing youth supportive services. #2 YEUH have access to all services offered to YEH. They are also served through an increase in outreach services in 2018. Racine RHY project increased outreach services in all area middle and high school during lunch hours, opportunity fairs and health classes. Youth are consulted and active participants on Street Outreach (SO) teams and during PIT. They identify locations where unsheltered youth congregate and make sure any youth reached are connected to coordinated entry. Presentations and trainings were provided to law enforcement related to Youth specific identification and issues such as addressing Human Trafficking and Domestic Violence among Youth. The CoC, Housing Authority of Racine County, & Racine County Human Services are partnering on Foster Youth to Independence vouchers/services.

**3B-1d.1. Youth Experiencing Homelessness—Measuring Effectiveness of Housing and Services Strategies.**

**Applicants must:**

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and**
- 3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)**

#1 Bridge to Independence is designed to promote housing stability as evidenced by HMIS data and System performance measures. HMIS and APR data demonstrate an increase in the percentage of youth housed; we compare dedicated beds for youth HIC, and our CE data shows more youth entered and housed. PIT and CE priority list data are used for gaps and needs assessment to evaluate the effectiveness of the program and any additional resource needs. All the youth identified in the 2019 PIT count were subsequently housed through Racine's Coordinated Entry System or alternative permanent housing options. #2 Measures used are system performance measures such as exits to perm housing, return to homelessness, increasing earned and non-earned income. These data points are evaluated during the rating and ranking of CoC and ESG projects. The Lead Agency and HMIS lead review data quality and

performance. The CoC considers the move of YEUH from the street to shelter as a positive exit from SO.

#3 System Performance measures are appropriate measures as income increase provides the ability to maintain housing. Reduced returns to homelessness demonstrate sustained housing stability. Both strategies have effective measures of outcomes placing youth into stable housing. Exit destination reveals whether we are able to provide adequate resources - including access to permanent housing, or if there is a need to revise our procedures because a significant number are returning to temporary situations such as moving from friend to friend. These are appropriate measures as the number of youth entering shelter reflects increased outreach. Entering shelter is a successful result as it is a step to getting services needed for stabilization.

### **3B-1e. Collaboration–Education Services.**

**Applicants must describe:**

- 1. the formal partnerships with:**
  - a. youth education providers;**
  - b. McKinney-Vento LEA or SEA; and**
  - c. school districts; and**
  
- 2. how the CoC collaborates with:**
  - a. youth education providers;**
  - b. McKinney-Vento Local LEA or SEA; and**
  - c. school districts.**

**(limit 2,000 characters)**

#1 HALO shelter has a formal partnership with UW-Extension Racine County for the provision of parenting and nurturing workshops for clients. SAFE Haven Youth Shelter has a formal partnership with The Academy Center for early childhood services. The McKinney-Vento liaison from the largest school district in Racine County attends CoC meetings and maintains direct collaboration with the CoC shelter case managers. There are also collaborative efforts between Burlington and Union Grove school districts when there is a homeless child who formerly attended that district. Providers receive pamphlets, posters, and flyers notifying participants of their options. These resources are available in Spanish and English.

#2 SAFE Haven Youth Shelter, HALO, and WRC shelters depend on the assistance of the liaisons to assure that the school district provides the required educational services while the child is homeless. Although a formal agreement does not exist, SAFE Haven, HALO, and WRC all have a relationship with Head Start. The CoC also works with CESA 1, including agency staff attending meetings and training regarding programming for homeless, runaway and trafficked youth, and general education issues/concerns common to children experiencing homelessness. The Wisconsin Department of Public Instruction is available to answer questions and provides information as needed.

#### **3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.**

**Applicants must describe policies and procedures the CoC adopted to**

**inform individuals and families who become homeless of their eligibility for education services.  
(limit 2,000 characters)**

Recipients of CoC funding are required to comply with the requirements of the McKinney-Vento Act. This includes the identification of a person on staff as the McKinney-Vento liaison for their agency. It is the responsibility of each agency to have a policy/procedure in place. If they have difficulty with a school district complying with McKinney-Vento they should contact the Wisconsin Department of Instruction of Wisconsin for assistance. Compliance with McKinney-Vento is a requirement to apply for CoC funding.

**3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.**

**Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.**

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	Yes	
Head Start		
Early Head Start		
Child Care and Development Fund		
Federal Home Visiting Program		
Healthy Start		
Public Pre-K		
Birth to 3 years		
Tribal Home Visting Program		
Other: (limit 50 characters)		
UW-Extension of Racine County	Yes	

**Applicants must select Yes or No for all of the agreements listed in 3B-1e.2.**

**3B-2. Active List of Veterans Experiencing Homelessness.**

**Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC.** Yes

**3B-2a. VA Coordination–Ending Veterans Homelessness.**

**Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness.** Yes

**3B-2b. Housing First for Veterans.**

**Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach.** Yes

**3B-3. Racial Disparity Assessment. Attachment Required.**

**Applicants must:**

- 1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or**
- 2. select 7 if the CoC did not conduct a Racial Disparity Assessment.**

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input checked="" type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input checked="" type="checkbox"/>
3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input checked="" type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
7. The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

**3B-3a. Addressing Racial Disparities.**

**Applicants must select all that apply to indicate the CoC’s strategy to address any racial disparities identified in its Racial Disparities Assessment:**

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	<input type="checkbox"/>
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	<input checked="" type="checkbox"/>
3. The CoC has identified strategies to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
4. The CoC has implemented strategies to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
5. The CoC has identified resources available to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>

6: The CoC did not conduct a racial disparity assessment.

## 4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

**Instructions:**

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**Warning! The CoC Application score could be affected if information is incomplete on this formlet.**

### 4A-1. Healthcare–Enrollment/Effective Utilization

**Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.**

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

#### 4A-1a. Mainstream Benefits.

**Applicants must:**

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

**health insurance;**  
**4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and**  
**5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits.**  
**(limit 2,000 characters)**

#1 Staff attend meetings held by UW Extension of Racine County and Racine County Workforce Development where updates occur. CoC members attend monthly meetings, including the Homelessness and Housing Alliance of Racine County, where information is provided. A CoC representative is a member of the Governor's Interagency Council on Homelessness, and receives regular briefings on mainstream programs and services.

#2 We provide information verbally and in writing on an on-going, regular basis. The UW-Extension of Racine County provides an updated resource guide annually. The Homelessness and Housing Alliance of Racine County uses an e-mail list to update information as changes occur and distribute flyers and information between providers during monthly meetings. The Racine County Resource Navigator visits participants at various providers and facilitates quarterly meetings for project staff.

#3 Case Managers contact ResCare (TANF) or WI Kenosha/Racine Partnership to check eligibility and enroll people in health coverage and providers work with participants to enroll in Marketplace health care coverage. Health Care Network, Inc. works with individuals who do not qualify for any other health coverage to receive health services. Private insurers help enroll individuals onsite at several providers.

#4 Case managers connect participants with benefit specialists who have expertise in the utilization of benefits. PATH and SOAR providers work to ensure people with serious mental illness are able to access benefits. Legal Action of Wisconsin explains benefits to individuals, files appeals on their behalf, and represents them at administrative hearings.

#5 Racine County Human Services

**4A-2. Lowering Barriers to Entry Data:**

**Applicants must report:**

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	7
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	7
Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

**4A-3. Street Outreach.**

**Applicants must:**  
**1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;**



**2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;**  
**3. describe how often the CoC conducts street outreach; and**  
**4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. (limit 2,000 characters)**

#1 Street outreach teams are composed of 2 – 3 trained staff and/or volunteers. Using an orientation manual, policy and procedure manual, and street outreach video series, HOPES Center of Racine (HOPES) has held 8 street outreach trainings in 2018-2019 (not inclusive of PIT orientation). 4 HOPES staff and 21 volunteers completed street outreach training, which is a pre-requisite to serving on a team. Training includes how to identify, locate, and engage with people who are unsheltered. 2 volunteers and 2 staff received additional training on completing coordinated entry (CE) assessments on the streets. Teams take people to shelter, provide basic assistance such as food, water, blankets, socks, and hygiene products to those who decline shelter and link people who are unsheltered to housing through the COC’s CE system.

#2 Racine County is divided into 21 outreach zones that cover the entire CoC area. All zones are assigned to teams during PIT, as well as to specific HOPES street outreach teams to ensure 100% coverage of the area. Areas where people who are unsheltered are frequently found are covered by outreach teams multiple times per week. Other areas are covered at least once per quarter.

Coverage is increased when active street outreach contacts are made in a zone.

#3 The COC holds PIT unsheltered counts in January and July each year. Between PIT counts, HOPES conducts street outreach a minimum of 4 nights per week, with additional nights for special assignments and extreme weather conditions.

#4 Using a non-judgmental approach and following the person’s lead, street outreach teams continue to engage with people as long as they are found on the streets. At times it has taken more than 100 separate street outreach contacts before a person consents to participate in CE or other services. The number of people who exited street outreach to positive destinations during 2018 exceeded the total number of people in the two PIT counts during the year.

**4A-4. RRH Beds as Reported in HIC.**

**Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.**

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	74	77	3

**4A-5. Rehabilitation/Construction Costs–New No Projects.**

**Applicants must indicate whether any new**

**project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.**

**4A-6. Projects Serving Homeless under Other Federal Statutes.** No

**Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.**